

LETTER TO SHAREHOLDERS

CLOSING OF CAPGEMINI'S FRIENDLY TENDER OFFER
ON 22 JANUARY 2020

January 2020



Dominique Cerutti
Chairman and Chief
Executive Officer,
Altran Technologies

Dear Shareholder,

After writing to you in October 2019 to present Capgemini's friendly tender offer for Altran Technologies shares, I am coming back to you now that we know **the final timetable for this transaction**.

The "Autorité des Marchés Financiers" (AMF) indicated on 18 December 2019 that **the offer will close on 22 January 2020**. You have until that date to decide whether or not to tender your shares to the offer and thus benefit from immediate and full liquidity.

The finalisation of the offer timetable follows the order (*ordonnance*) issued by the First president of Paris Court of Appeal (*Cour d'appel de Paris*) rejecting the request of a minority shareholder to set the closing date of the offer at a date subsequent to the ruling on the appeal against the AMF's compliance decision. The Court of Appeal's ruling on this appeal is expected by the end of March 2020 at the latest. Under these circumstances, Capgemini has made commitments to the AMF in the event of the success of the offer, which I encourage you to consult on the AMF website (www.amf-france.org).

Therefore, Capgemini's friendly tender offer remains open and **you are being offered, in line with the recommendation of Altran Technologies' Board of Directors**, to tender your shares for a **unit price of €14**. Thus, you will contribute to the creation of a world leader in the digital transformation of industrial and technology companies.

It is recalled that Altran Technologies' Board of Directors considered that the proposed offer was in the interests of the company, its shareholders and employees and decided to issue a reasoned favourable opinion on this proposed offer, recommending the shareholders to tender their shares. This opinion was issued on 22 September 2019 in the light of the report of Finexsi, appointed as independent expert, which concluded that the offer price of €14 per share is fair from a financial point of view to Altran shareholders.

The documentation relating to the offer is available on the internet website of Altran Technologies (www.altran.com), Capgemini (www.capgemini.com) and the AMF (www.amf-france.org).

Moreover, our teams are mobilized to answer any questions you may have, do not hesitate to contact them at the following toll-free number: +33 (0) 800 07 02 04. You can also refer to the dedicated section on our website www.altran.com/uk/en/finance/regulated-information/capgemini-tender-offer/.

I would like to take this opportunity to wish you all the very best for 2020.

Yours faithfully

Dominique Cerutti,
Chairman and Chief Executive Officer, Altran Technologies

Offer price

€14
per share

**The Board of
Directors
recommends
the Altran
shareholders to
tender their
shares to the
offer**

**Closing of the
Offer on
22 January
2020**

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